



# 2019 PHYSICIAN PRACTICE MANAGEMENT & ASC SYMPOSIUM

MAY 7-8, 2019 / NASHVILLE, TN

McDermott  
Will & Emery

[mwe.com/ppmasc2019](http://mwe.com/ppmasc2019)

# JOIN US

The physician practice management (PPM) industry continues its explosive growth, with new PPMs emerging to provide management services to an expanding number of physician specialties. An industry that initially focused on managing hospital-based providers (ER, radiology, pathology & anesthesia) and dental practices, rapidly expanded into office-based practices such as pain management, dermatology and ophthalmology. PPM expansion continues as both financial and strategic investors pursue opportunities in GI, women's health care, urology, orthopedics, ENT, podiatry and other specialties. This evolution in the management of physician services has been disruptive to others in the health care services delivery space, and specifically to two of the largest players: Ambulatory Surgery Center (ASC) companies and Health Systems.

ASCs continue to present a compelling option to bend the cost curve in health care with an ever-increasing range of surgical procedures performed in the more cost-effective outpatient setting of an ASC. With the influx of PPM activity, however, ASC management companies are now being forced to either compete or partner with PPMs that are acquiring and affiliating with their joint venture physicians. Health Systems face similar challenges as they realign their strategies with office-based physicians in an effort to expand the Health Systems' presence beyond the acute care setting. In the midst of this evolving and consolidating environment, we are witnessing the unanticipated combinations of a number of health care verticals.

The 2019 PPM & ASC Symposium will bring together senior executives, development professionals, operators, investors and advisors from both the PPM and ASC industries, as well as from interested Health Systems and other stakeholders. McDermott's faculty will join true industry leaders to provide updates on the current state of the PPM and ASC industries, provide a 2019 Transaction Outlook and explore the issues that are critical to financial success in today's marketplace. Additionally, this year's program will include an exciting new facilitated "speed meeting" process. Please join us for two days of substantive learning, important discussions and unique networking opportunities.

We look forward to seeing you in Nashville!



**JERRY J. SOKOL**  
Program Co-Chair



**DANIELLE E. GOLINO**  
Program Co-Chair



**KEVIN L. MILLER**  
Program Co-Chair

# AGENDA

## OPENING GENERAL SESSION – KEYNOTE PANELS DAY 1 | MAY 7, 2019

11:00 am – 1:00 pm

OPENING LUNCH - NASHVILLE HOT CHICKEN & BBQ  
(NEW) SPEED NETWORKING!

Sponsored By:  **MARSH**

---

1:00 – 1:55 pm

### STATE OF THE PPM INDUSTRY

PPMs are continuing to proliferate at a rapid pace, with an increasing number of physician specialties joining the trend. While there has been no slowdown in PPM growth, skeptics remain. In this session, CEOs of leading practice management companies, covering a variety of specialties, share their insight regarding where the industry stands, where it is headed, and their current strategies as the stewards of their companies.

*Christopher A. Holden*, Director, President & Chief Executive Officer, Envision Healthcare  
*Michael A. Kasper*, Chief Executive Officer, DuPage Medical Group  
*Matt Leavitt, DO, FAOCD*, Chief Executive Officer, Advanced Dermatology  
**Moderator:** *Jerry J. Sokol*, Partner & Program Co-Chair, McDermott Will & Emery

---

1:55 – 2:35 pm

### STATE OF THE ASC INDUSTRY

With the rapid growth of PPMs, questions continue to emerge about the future of facility-based companies and their potential need to diversify into, or partner with, physician practice management companies. In this session, a panel of top national ASC company executives will discuss their companies' strategies: whether they are planning to pivot into PPMs, maintain their focus on ASC facility JVs, or pursue some other strategy in order to survive and thrive in the current health care services environment.

*Brett Brodnax*, President & Chief Executive Officer, United Surgical Partners International  
*Phillip A. Clendenin*, President, AMSURG  
*Lew Little*, Chief Executive Officer, Covenant Surgical Partners  
*David Young*, President, Physicians Endoscopy  
**Moderator:** *Danielle E. Golino*, Partner & Program Co-Chair, McDermott Will & Emery

---

2:35 – 3:20 pm

### PPM AND ASC 2019 TRANSACTION OUTLOOK

In 2017 and 2018, we witnessed a record number of transactions and soaring purchase price multiples in the PPM and ASC sectors. Consolidation continued to increase as physician groups explored new strategic partnerships to better position themselves to face the business pressures of a changing health care landscape. This industry-leading panel of investment bankers will discuss the current market climate for PPM and ASC transactions, with advice for those considering strategic partnerships in 2019 and beyond.

*Jay Barnes*, Managing Director, Greenhill & Co.  
*Henry H. Bloom*, Founder & President, The Bloom Organization  
*Karan Garg*, Managing Director, Houlihan Lokey  
*William D. Lautman*, Managing Partner, Nexus Health Capital  
*John C. Riddle*, Managing Director, Brown Gibbons Lang & Company  
**Moderator:** *Kevin L. Miller*, Partner & Program Co-Chair, McDermott Will & Emery

# AGENDA

## OPENING GENERAL SESSION – KEYNOTE PANELS DAY 1 | MAY 7, 2019

3:20 – 3:40 pm

### NETWORKING BREAK

Sponsored By:



---

3:40 – 4:10 pm

### WASHINGTON UPDATE – READING THE TEA LEAVES

In this era of unprecedented political turmoil, this panel of DC insiders will explore what is expected to occur in Washington on both the reimbursement and regulatory fronts and the resulting impact on the revenue and future prospects of PPM and ASC companies.

*Deborah R. Godes*, Senior Director, McDermott+Consulting

*John Kelliher*, Managing Director, Berkeley Research Group

*William Main Prentice*, Chief Executive Officer, Ambulatory Surgery Center Association

**Moderator:** *Jason B. Caron*, Partner, McDermott Will & Emery

---

4:10 – 5:00 pm

### WHAT THE MONEY THINKS

Private equity funds have invested, and continue to invest, heavily in the PPM and ASC sectors. What does private equity see as the short-term and long-term prognosis of the PPM and ASC industries? Have the early movers cashed out and left an industry that will face serious challenges, or have they built truly sustainable platforms? How have investment theses changed? This panel of senior private equity professionals with investments in this space will answer these and other pressing questions.

*Michael Dodds*, Managing Director, Jefferies LLC

*Andrew Kaplan*, Principal, Bain Capital Private Equity

*Geoffrey Lieberthal*, Partner, Lee Equity Partners

*Rob Reistetter*, Principal, Quad-C Management

**Moderator:** *Adam J. Rogers*, Partner, McDermott Will & Emery

---

5:00 – 7:30 pm

### NETWORKING COCKTAIL RECEPTION WITH LIVE COUNTRY MUSIC

Outdoor terrace next to the legendary Country Music Hall of Fame

# AGENDA

## GENERAL SESSION PPM-FOCUSED/ASC-FOCUSED PROGRAMMING DAY 2 | MAY 8, 2019

### 8:00 – 9:00 am NETWORKING BREAKFAST AND REGISTRATION

Sponsored By:



---

### 9:00 – 9:55 am PPM AND ASC COMPANY ACQUISITION STRATEGIES

In this session, senior development executives from leading PPM and ASC companies discuss their companies' acquisition and growth strategies and how they differentiate themselves and get deals done in today's highly competitive and evolving marketplace.

*Jennifer Baldock*, Executive Vice President & Interim Chief Development Officer, Surgery Partners

*Christopher R. Fusco*, Chief Development Officer, EyeCare Services Partners

*Josh Peck*, Vice President Mergers & Acquisitions, MEDNAX, Inc.

*David Pegg*, Chief Development Officer, Dental Care Alliance

**Moderator:** *Danielle E. Golino*, Partner & Program Co-Chair, McDermott Will & Emery

---

### 9:55 – 10:40 am ALTERNATIVE OPTIONS FOR PHYSICIANS: MINORITY TRANSACTIONS AND AFFILIATION MODELS

Over the last several years, physician practices have been pursuing sales of their practice and ASCs to private equity sponsors, ASC companies, health systems and PPMs. Recently, innovative options have emerged that provide physicians with interesting alternatives to doing a deal with a PPM or ASC company. Senior executives will discuss alternative arrangements that they have rolled out for physician practices to consider.

*Roy S. Bejarano*, Chief Executive Officer & Co-Founder, Scale Physician Group

*Michael G. Callum, MD*, Executive Vice President, Physician Services Group, Steward Health Care

*Michael Doyle*, Chief Executive Officer, MD Healthcare Partners

*Ron Kuerbitz*, Chief Executive Officer, Agilon Health

**Moderator:** *Ibrahim Barakat*, Partner, McDermott Will & Emery

---

### 10:40 – 11:00 am NETWORKING BREAK

Sponsored By:



# AGENDA

## GENERAL SESSION PPM-FOCUSED/ASC-FOCUSED PROGRAMMING DAY 2 | MAY 8, 2019

### 11:00 – 11:50 am PPM-ASC-HEALTH SYSTEM COLLABORATIONS

The surge of PPM companies into the health care services ecosystem has had a major impact on ASC companies and health systems. Health systems spent the last decade acquiring physician practices, and are now dealing with a new competitor in the marketplace. Meanwhile, ASC companies are dealing with the implications of their “partner” physicians joining PPMs and assessing their future as a facility focused company in a shifting landscape. In this session, we will address how these three major players are both competing and collaborating in this new and evolving environment.

*Joseph Garcia*, Chief Executive Health, Gastro Health, LLC

*John Grant*, Division President, Operations, AMSURG

*Andy Johnston*, Chief Development Officer, United Surgical Partners International

*Heather Morel*, Chief Operating Officer, US Oncology Network

**Moderator:** *Kristian A. Werling*, Partner, McDermott Will & Emery

### 12:00 – 1:30 pm NETWORKING LUNCHEON-KEYNOTE SPEAKER

Sponsored By:  SURGERY PARTNERS

#### TRACK A

#### TRACK B

Tracks A & B sponsored by:  SURGERY PARTNERS

### 1:30 – 2:10 pm CRITICAL LEGAL ISSUES FOR PPMs

- Transaction related disputes, including earn-outs, working capital and other purchase price adjustments, non-competes and indemnity claims
- Getting sideways with your docs: practical tactics to avoid and handle issues with discontent physicians and handling CPOM challenges
- Tactics to avoid and deal with compliance issues and investigations – protecting your investment in this era of heightened regulatory scrutiny
- PPM negotiating managed care contracts, antitrust risks and how to avoid

*John Camperlengo*, Chief Legal Officer & Chief Compliance Officer, Unified Physician Management

*Amy J. Dilcher*, Vice President and General Counsel, National Spine & Pain

*Rebecca C. Martin*, Partner, McDermott Will & Emery

*Joseph Schohl*, Chief Legal Officer, Radiology Partners

**Moderator:** *Michael Austin*, Partner, McDermott Will & Emery

### CRITICAL ACCOUNTING & TAX ISSUES FOR PPMs

- Tax issues associated with allocation of purchase price based on professional productivity
- Consolidation issues in the context of PPM models, including implications of new CPOM restrictions.
- Q of E: Benefits/need for sell-side
- Avoiding sales and service tax related to management fees
- Required health and retirement benefit changes resulting from PPM transactions

*Claudine Cohen*, Principal, Transactional Advisory Services, CohnReznick

*James Gorayeb*, Partner, Deloitte

*Jennifer Hamway*, Health Care Assurance Partner, BDO USA, LLP

*Joe K. Urwitz*, Partner, McDermott Will & Emery

*Daniel N. Zucker*, Partner, McDermott Will & Emery

**Moderator:** *Patrick J. Martinez*, Partner, McDermott Will & Emery

# AGENDA

## GENERAL SESSION PPM-FOCUSED/ASC-FOCUSED PROGRAMMING DAY 2 | MAY 8, 2019

	TRACK A	TRACK B
2:10 – 3:00 pm	<p><b>PPM 2.0: THE NEXT GENERATION OF PPM MODELS AND STRUCTURES</b></p> <ul style="list-style-type: none"><li>· Explore the next generation of PPM models, including models designed to increase physician control over compensation and quasi-administrative decisions</li><li>· Evolution of management fee structures and formulas</li><li>· Variations in structuring a physician's investment in the management company and PC</li><li>· Balancing PE and physician exit opportunities</li></ul> <p><i>Kevin L. Miller</i>, Partner, McDermott Will &amp; Emery <i>Joel C. Rush</i>, Partner, McDermott Will &amp; Emery <i>Joshua E. Spielman</i>, Partner, McDermott Will &amp; Emery</p>	<p><b>CRITICAL ASC REGULATORY ISSUES &amp; UPDATE ON ANESTHESIA MODELS</b></p> <ul style="list-style-type: none"><li>· Operating an ASC as a subsidiary of a group practice to provide flexibility in profit distribution</li><li>· Granting options in ASCs</li><li>· Reallocating physician ownership in ASCs</li><li>· Transacting with referral sources (i.e. real estate arrangements and management fees)</li><li>· Operating multiple ASCs through a single entity (single EIN)</li><li>· Report on regulatory scrutiny of anesthesia joint ventures</li><li>· Considerations in today's business/ anesthesia models</li></ul> <p><i>Ben Curtis</i>, Partner, McDermott Will &amp; Emery <i>Thomas Dixon</i>, Vice President, Business Development, North American Partners in Anesthesia <i>Daniel H. Melvin</i>, Partner, McDermott Will &amp; Emery <i>Jennifer A. Vecchio</i>, Counsel, McDermott Will &amp; Emery</p>

### 3:00 – 3:20 pm NETWORKING BREAK

Sponsored By:



# AGENDA

## GENERAL SESSION PPM-FOCUSED/ASC-FOCUSED PROGRAMMING DAY 2 | MAY 8, 2019

	TRACK A	TRACK B
3:20 – 3:50 pm	<p><b>REWARDING PERFORMANCE: PHYSICIAN COMPENSATION AND ALIGNMENT STRATEGIES</b></p> <ul style="list-style-type: none"><li>· Rewarding non-shareholder doctors as part of the transaction</li><li>· Creating pathway to partnership for junior docs</li><li>· Cutting-edge tools for physician compensation, including productivity based compensation, minimum productivity requirements and post-closing purchase price installments</li><li>· Equity incentives and purchasing programs: a look at regulatory considerations and valuation issues</li><li>· Ancillary profit participation in accordance with applicable law</li></ul> <p><i>Jen Johnson</i>, CFA, Managing Director &amp; Chief Commercial Officer, VMG Health <i>Jerry J. Sokol</i>, Partner &amp; Program &amp; Co-Chair, McDermott Will &amp; Emery</p>	<p><b>ART OF THE DEAL: WINNING IN THE PPM DEAL PROCESS</b></p> <p>As consolidation continues in the PPM industry, competition for platforms and superior assets is rapidly increasing. This panel of top health care investment bankers, who focus on representing physician practices of varying sizes, will provide an overview of what sellers can do to maximize value and what buyers can do to win the auction.</p> <p><i>Steven Aguiar</i>, Managing Director, Provident Healthcare Partners <i>William Britton</i>, Managing Director, Cross Keys Capital <i>L.A. Galyon</i>, Managing Director &amp; Partner, Brentwood Capital Advisors <i>Patrick Krause</i>, Director &amp; Co-Head of Healthcare Services Practice, MHT Partners <i>Stephen Scott</i>, Managing Director, Bailey Southwell &amp; Co.</p> <p><b>Moderator:</b> <i>Frederic L. Levenson</i>, Partner, McDermott Will &amp; Emery</p>
3:50 – 4:30 pm	<p><b>INNOVATIONS IN THE OUTPATIENT SURGERY SETTING</b></p> <ul style="list-style-type: none"><li>· Update on recovery care suites &amp; extended/overnight stay ASCs</li><li>· A migration of procedures to the outpatient setting, including cardiac, total joint, and spine procedures</li><li>· Proliferation of increased risk arrangements and bundled payments in the ASC setting</li></ul> <p><i>DJ Hill</i>, Chief Executive Officer, Compass Surgical Partners <i>Michael J. Patterson</i>, FACHE, President &amp; Chief Executive Officer, Mississippi Valley Health <i>Tracy Soult</i>, Vice President of Strategy &amp; Payer Engagement, Surgical Care Affiliates</p> <p><b>Moderator:</b> <i>Ryan S. Higgins</i>, Partner, McDermott Will &amp; Emery</p>	<p><b>ADDING REAL VALUE TO MANAGED PRACTICES</b></p> <p>As the PPM industry matures, the seeds of physician resentment are appearing in some PPMs, particularly as the transaction (and associated purchase price) moves further into the rear view mirror. This panel will focus on how PPMs can really add value to managed practices, including through improved RCM performance, innovative managed care strategies and developing ancillary service lines.</p> <p><i>Chad A. Eckes</i>, Chief Executive Officer, Pinnacle Dermatology <i>Heather R. Helle</i>, Chief Strategy Officer, Bayada Home Health Care <i>Andrew Mintz</i>, Chief Executive Officer, Women's Care Florida, LLC <i>Kevin Van Culin</i>, Managing Director, H.I.G. Capital</p> <p><b>Moderator:</b> <i>Roy Larson</i>, Partner, McDermott Will &amp; Emery</p>

4:30 – 6:30 pm **NETWORKING COCKTAIL RECEPTION**



# PROGRAM FACULTY

**STEVEN AGUIAR**  
Managing Director  
Provident Healthcare  
Partners

**MICHAEL AUSTIN**  
Partner  
McDermott Will & Emery

**JENNIFER BALDOCK**  
Executive Vice President  
& Interim Chief  
Development Officer  
Surgery Partners

**IBRAHIM BARAKAT**  
Partner  
McDermott Will & Emery

**JAY BARNES**  
Managing Director  
Greenhill & Co.

**ROY S. BEJARANO**  
Chief Executive Officer  
& Co-Founder  
Scale Physician Group

**HENRY H. BLOOM**  
Founder & President  
The Bloom Organization

**WILLIAM BRITTON**  
Managing Director  
Cross Keys Capital

**BRETT BRODNAX**  
President & Chief  
Executive Officer  
United Surgical  
Partners International

**MICHAEL G.  
CALLUM, MD**  
Executive Vice  
President Physician  
Services Group  
Steward Health Care

**JOHN CAMPERLENGO**  
Chief Legal Officer  
& Chief Compliance  
Officer  
Unified Physician  
Management

**JASON B. CARON**  
Partner  
McDermott Will & Emery

**PHILLIP A. CLENDENIN**  
President  
AMSURG

**CLAUDINE COHEN**  
Principal  
Transactional Advisory  
Services  
CohnReznick

**BEN CURTIS**  
Partner  
McDermott Will & Emery

**AMY J. DILCHER**  
Vice President &  
General Counsel  
National Spine & Pain

**THOMAS DIXON**  
Vice President,  
Business Development  
North American  
Partners in Anesthesia

**MICHAEL DODDS**  
Managing Director  
Jefferies LLC

**MICHAEL DOYLE**  
Chief Executive Officer  
MD Healthcare Partners

**CHAD A. ECKES**  
Chief Executive Officer  
Pinnacle Dermatology

**CHRISTOPHER R.  
FUSCO**  
Chief Development  
Officer  
EyeCare Services  
Partners

**L.A. GALYON**  
Managing Director  
& Partner  
Brentwood Capital  
Advisors

**JOSEPH GARCIA**  
Chief Executive Officer  
Gastro Health, LLC

**KARAN GARG**  
Managing Director  
Houlihan Lokey

**DEBORAH R. GODES**  
Senior Director  
McDermott+Consulting

**DANIELLE E. GOLINO**  
Partner &  
Program Co-Chair  
McDermott Will & Emery

**JAMES GORAYEB**  
Partner  
Deloitte

**JOHN GRANT**  
Division President,  
Operations  
AMSURG

**JENNIFER HAMWAY**  
Assurance Health Care  
Partner  
BDO USA, LLP

**HEATHER R. HELLE**  
Chief Strategy Officer  
Bayada Home Health Care

**RYAN S. HIGGINS**  
Partner  
McDermott Will & Emery

**DJ HILL**  
Chief Executive Officer  
Compass Surgical  
Partners

**CHRISTOPHER A.  
HOLDEN**  
Director, President &  
Chief Executive Officer  
Envision Healthcare

**ANDY JOHNSTON**  
Chief Development  
Officer  
United Surgical Partners  
International

**JEN JOHNSON, CFA**  
Managing Director &  
Chief Commercial Officer  
VMG Health

# PROGRAM FACULTY

## ANDREW KAPLAN

Principal  
Bain Capital  
Private Equity

## MICHAELA. KASPER

Chief Executive Officer  
DuPage Medical Group

## JOHN KELLIHER

Managing Director  
Berkeley Research  
Group

## PATRICK KRAUSE

Director & Co-Head  
of Healthcare Services  
Practice  
MHT Partners

## RON KUERBITZ

Chief Executive Officer  
Agilon Health

## ROY LARSON

Partner  
McDermott Will & Emery

## WILLIAM D. LAUTMAN

Managing Partner  
Nexus Health Capital

## MATT LEAVITT, DO, FAOCD

Chief Executive Officer  
Advanced Dermatology

## FREDERIC L. LEVENSON

Partner  
McDermott Will & Emery

## GEOFFREY LIEBERTHAL

Partner  
Lee Equity Partners

## LEW LITTLE

Chief Executive Officer  
Covenant Surgical  
Partners

## REBECCA C. MARTIN

Partner  
McDermott Will & Emery

## PATRICK J. MARTINEZ

Partner  
McDermott Will & Emery

## DANIEL H. MELVIN

Partner  
McDermott Will & Emery

## KEVIN L. MILLER

Partner &  
Program Co-Chair  
McDermott Will & Emery

## ANDREW MINTZ

Chief Executive Officer  
Women's Care Florida,  
LLC

## MICHAEL J. PATTERSON, FACHE

President & Chief  
Executive Officer  
Mississippi Valley Health

## JOSH PECK

Vice President Mergers  
& Acquisitions  
MEDNAX, Inc.

## DAVID PEGG

Chief Development  
Officer  
Dental Care Alliance

## WILLIAM MAIN PRENTICE

Chief Executive Officer  
Ambulatory Surgery  
Center Association

## ADAM J. ROGERS

Partner  
McDermott Will & Emery

## JOHN C. RIDDLE

Managing Director  
Brown Gibbons Lang  
& Company

## JOEL C. RUSH

Partner  
McDermott Will & Emery

## JOSEPH SCHOHL

Chief Legal Officer  
Radiology Partners

## STEPHEN SCOTT

Managing Director  
Bailey Southwell & Co.

## JERRY J. SOKOL

Partner &  
Program Co-Chair  
McDermott Will & Emery

## TRACY SOULT

Vice President  
of Strategy &  
Payer Engagement  
Surgical Care Affiliates

## JOSHUA E. SPIELMAN

Partner  
McDermott Will & Emery

## JOE K. URWITZ

Partner  
McDermott Will & Emery

## KEVIN VAN CULIN

Managing Director  
H.I.G. Capital

## JENNIFER A. VECCHIO

Counsel  
McDermott Will & Emery

## KRISTIAN A. WERLING

Partner  
McDermott Will & Emery

## DAVID YOUNG

President  
Physicians Endoscopy

## DANIEL N. ZUCKER

Partner  
McDermott Will & Emery

# REGISTRATION

Register today for the 2019 Physician Practice Management & ASC Symposium

**DATE:** May 7-8, 2019

**LOCATION:** Nashville Music City Center  
201 5th Ave S, Nashville, TN 37203

**REGISTER:** Register online at [mwe.com/ppmasc2019](http://mwe.com/ppmasc2019)

**COST:** General Registration: **\$750.00**  
Additional Attendee from the Same Organization: **\$650.00**

## ACCREDITATION

### **CONTINUING MEDICAL EDUCATION (CME) CREDIT**

This CME activity has been planned and implemented in accordance with the Essential Areas and Policies of the Accreditation Council for Continuing Medical Education (ACCME) through the Joint Providership of The Institute for Medical Studies (IMS) and McDermott Will & Emery. The Institute for Medical Studies is accredited by the ACCME to provide continuing medical education for physicians.

The Institute for Medical Studies designates this live activity for a maximum of 7.25 *AMA PRA Category 1 Credits*<sup>™</sup>. Physicians should claim only the credit commensurate with the extent of their participation in the activity.

### **CONTINUING LEGAL EDUCATION (CLE) CREDIT**

CLE credit is pending in California, Florida, Illinois, New York and Texas. A Uniform Certificate of Attendance will be made available to participants requesting CLE credit in all other states. Attendees must sign in on-site at the symposium in order to qualify for CLE credit.

Pursuant to its responsibilities as an Accredited Provider of MCLE in various states, McDermott Will & Emery has adopted Financial Aid/Financial Hardship policies to assist attorney participants who are unable to attend programs due to cost considerations. For more information, please contact **McDermott Events**. Please be advised McDermott has the right to restrict attendance and may limit participation in this event.

# SPONSORS

Thank you to our valued sponsors! For more information about sponsoring opportunities at the 2019 Physician Practice Management & ASC Symposium, please contact Jessica Knies at [jknies@mwe.com](mailto:jknies@mwe.com).

## MARQUEE

---



## EXECUTIVE

---



# SPONSORS

## PATRON

---



BAILEYSOUTHWELL&CO



## EXHIBITOR

---



## MEDIA

---





# MARK YOUR CALENDARS

## EUROPEAN HEALTH CARE PRIVATE EQUITY LEADERSHIP FORUM

Fall 2019 | London

Explore the industry trends driving deals and valuations in the European and international health care markets, reimbursement and regulatory changes, and the impact of consolidation on the industry.

## LIFE SCIENCES DEALMAKING SYMPOSIUM

October 15 | Boston

Explore the industry trends driving deals and valuations in the European and international health care markets, reimbursement and regulatory changes, and the impact of consolidation on the industry.

## HEALTH CARE SERVICES PRIVATE EQUITY LEADERSHIP FORUM

October 25 | New York City

Explore the industry trends driving deals and valuations in the European and international health care markets, reimbursement and regulatory changes, and the impact of consolidation on the industry.

## HEALTH CARE LITIGATION, COMPLIANCE & INVESTIGATIONS FORUM

November 5 | Washington, DC

Explore the industry trends driving deals and valuations in the European and international health care markets, reimbursement and regulatory changes, and the impact of consolidation on the industry.

## McDERMOTT AT THE JP MORGAN HEALTHCARE CONFERENCE

January 2020 | San Francisco

Join McDermott and leading professionals from across the industry to explore how to position your organization for innovation, collaboration and growth within the rapidly transforming the health care and life sciences landscape.

# NAVIGATE REGULATORY COMPLIANCE

## McDERMOTT'S PHYSICIAN PRACTICE MANAGEMENT COMPLIANCE TOOLKIT & CHECKUP

Whether you're looking to build a new compliance program or update an existing one, evaluating risk can be daunting and costly. That's why McDermott has created customizable solutions that can help you easily navigate the ever-changing health care regulatory landscape.

[LEARN MORE AT MWE.COM/PPMTOOLKIT](https://www.mwe.com/ppmtoolkit)





[mwe.com](http://mwe.com)

©2019 McDermott Will & Emery. McDermott Will & Emery conducts its practice through separate legal entities in each of the countries where it has offices. For a complete list visit [mwe.com/legalnotices](http://mwe.com/legalnotices). This may be considered attorney advertising. Prior results do not guarantee a similar outcome.

**McDermott  
Will & Emery**